



Overview



- Our Team and Our Charter
- The JBI in Operation
- JBI Technical Description
- Acquiring the JBI
- Evolving the JBI
- Information Management in the JBI
- Actionable Recommendations



Our Team



<u>Chair</u>: General (Ret) Jim McCarthy

GO Participant: MG Jerry Perryman

Joint

Vice Adm (Ret) David Frost

Lt Gen (Ret) Carl Franklin

Mr Ed Mahen

Commercial Prof Randy Katz

Mr Sean Rice

Mr Troy Crites

Mr Carl Kessler

Dr Steve Wolff

Dr Chuck Morefield

Prof Ed Feigenbaum

Maj Gen (Ret) Rich O'Lear

Prof Jim Hendler

Dr Bob Miller

Manipulate

Dr Bob Sproull

Dr Barry Leiner

Dr Bill Rouse

Mr Skip Saunders

Dr Scott Renner

Dr. Nort Fowler



Dr Valerie Gawron

Dr Duane Adams

Dr Doc Dougherty

Dr Bob Eggleston

Mr Scott Fouse

Govt Advisors

BG Ben Robinson

Dr Kevin Kreitman

Mr Brian Sharkey

Mr James Shaw

Maj Steve Jenkins

<u>Support</u>

Maj Jason Moore Maj Laura Olsen

Capt Dave Gaines

Capt Brent Morris

Capt Matt Yocum



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Input



Our Charter



- Assess commercial IT research so that advances may be quickly applied to the spiral development of combat information management systems.
- Identify approaches for creating combat information management systems and for developing rule-based information distribution processes.
- Identify interoperability issues for joint and coalition information requirements.
- Investigate and document where DoD resources need to be applied to support the military unique requirements in combat information management.
- Develop an implementation plan.



Study Assumptions



- Current commercial developments and DoD technology deployments will yield sufficient bandwidth, connectivity, computation, storage
- JBI information assurance/protection assume broader DoD efforts, but also include study-generated recommendations for JBI protection & adjustment to degradation of information management capability



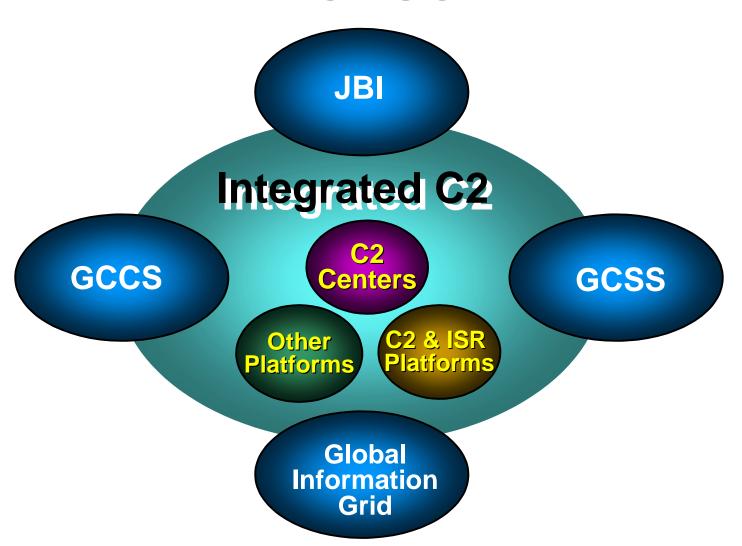
JBI Basics

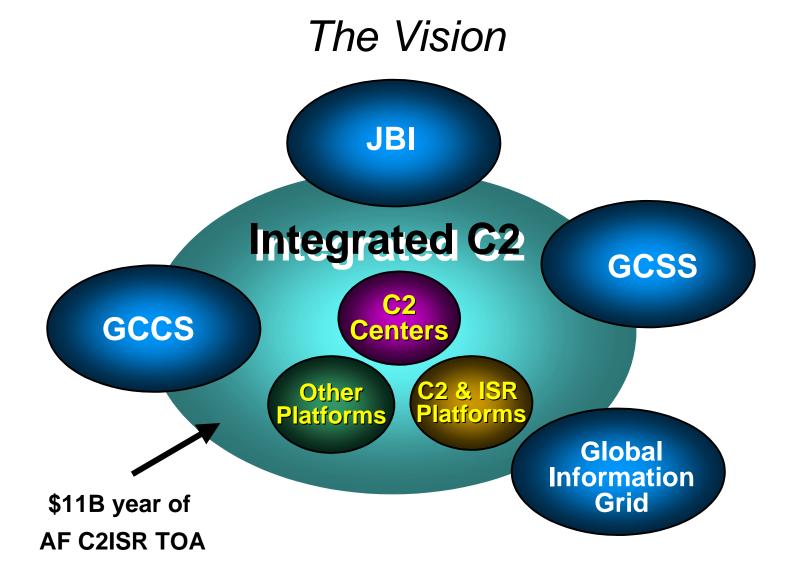


The JBI is a system of systems that integrates, aggregates, and distributes information to users at all echelons, from the command center to the battlefield. The JBI is built on four key technologies:

- Information exchange
 - Publish/Subscribe
- Transforming data to knowledge
 - Fuselets
- Distributed collaboration
 - Shared, updatable knowledge objects
- Force/Unit interfaces
 - Templates
 - Operational capability
 - Information inputs
 - Information requirements

The Vision





Vision: Single AF Enterprise - Wide Management Structure

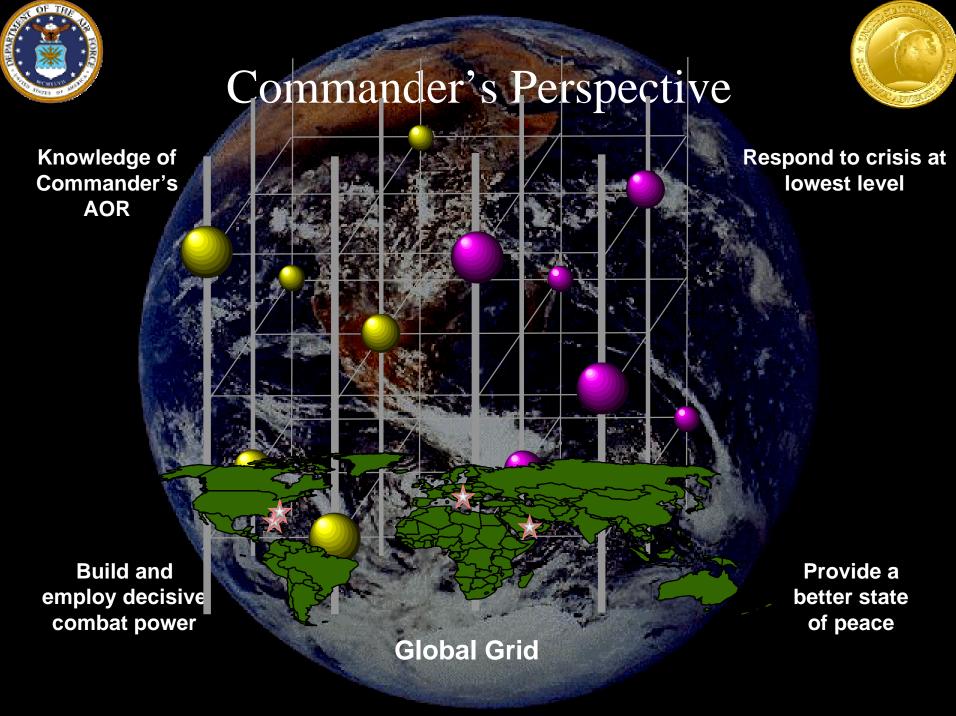


Commander's Perspective



The World Has Changed...To Meet Our Responsibilities we must:

Assemble disparate forces and resources into one joint tailored force rapidly and effectively to employ anywhere in the world





Commander's Perspective



Total situational awareness

Right forces at the right time

Leverage Information for the Warfighter

Collaborative planning and execution

Facilitate post crisis reshaping

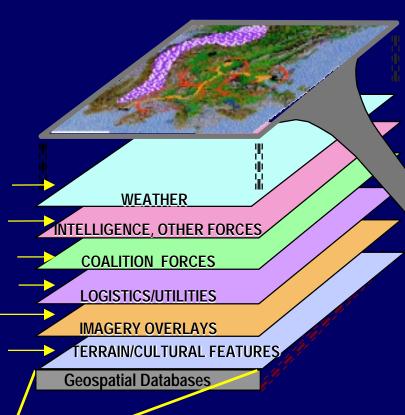


Information Preparation of the Battlespace





- Intel Sources
- Air Surveillance
- SurfaceSurveillance
- Space Surveillance



Common
Operational
Picture

JBI





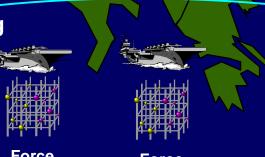
Respond to Crisis by Activating the JBI



CINC/JTF creates JBI for specific purpose

- Organized around crisis or combat operations
- Commander defines operational policies, concepts and access
- Globally interoperable infrastructure and services
- Used for contingency training

and exercises



Force Templates

Force **Templates**



Respond to Crisis by Activating the JBI

- Activate operational template
 - Enhance situational awareness
 - Exploit information operations
 - Robust Command and Control capabilities
 - Task forces as required
 - Synchronize logistics
 - Deploy and bed down forces

- JBI Enablers
 - Templates automate the tracking of data (publish and subscribe)
 - Automate the management of ISR tasking and dissemination
 - Fuselets refine and integrate data into useful information
- Prioritized comm

 Force
 formation requirements to maximize

 Object reachback capabilities Template



Building Decisive Combat Power







Force Template



Information handshake between the JBI and the combat unit (defines subscribe and publish data to JBI).

Information interface requirements:

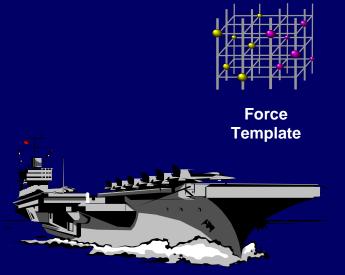
- Information required to accomplish mission
 - Example: Required accuracy of targeting information

C2 and ISR capabilities:

- ISR inputs to JBI
 - Example: weapons pod camera

Force capabilities:

- Sortie rates (steady state and surge)
- Employment restrictions
- Munitions (TLAMs)
- Current readiness state
- Logistics requirements





Building Decisive Combat Power



- Employ for combat operations
- Templete Determine NCA guidance
 - Publish Commander's intent and desired effects
 - Determine centers of gravity
 - Develop and analyze COAs
 - Direct component detailed planning
 - Components develop scheme of maneuvers
 - Employ lethal and nonlethal weapons
 - Execute and assess effects

- Enabling JBI features
 - Automatic option generation and evaluation
 - Collaborative planning between echelons and across components
 - Continuous update from source to decision support and analysis tools

Force Template

Force Template







- User modeling Real-time understanding of user(s)' goals, plans, and preferences
- Context understanding Real-time translation of user(s)' situation, tasks at hand, and device used



H-1

H-2







Imagery

Cultural Feature

Real-time Sensor

MTI Tracks

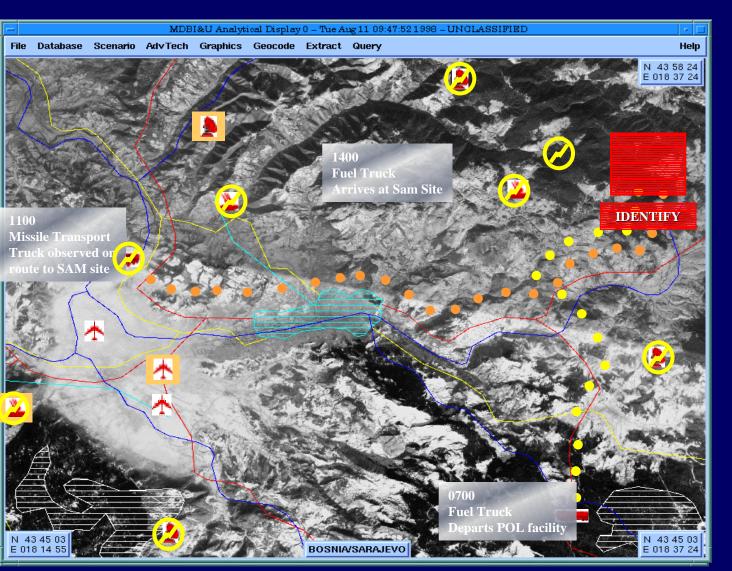
SIGINT

Air Tracks

Real-time Tasks







Imagery

Cultural Feature

Real-time Sensor

MTI Tracks

SIGINT

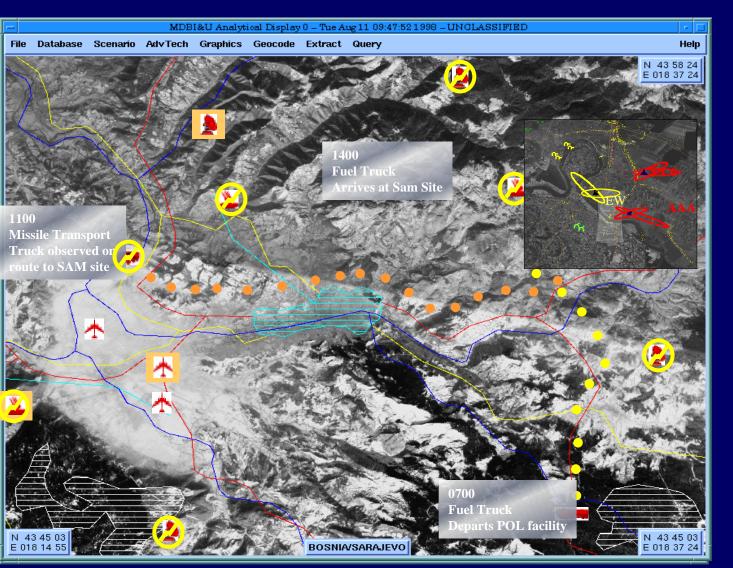
Air Tracks

Real-time Tasks

IRBM Detection







Imagery

Cultural Feature

Real-time Sensor

MTI Tracks

SIGINT

Air Tracks

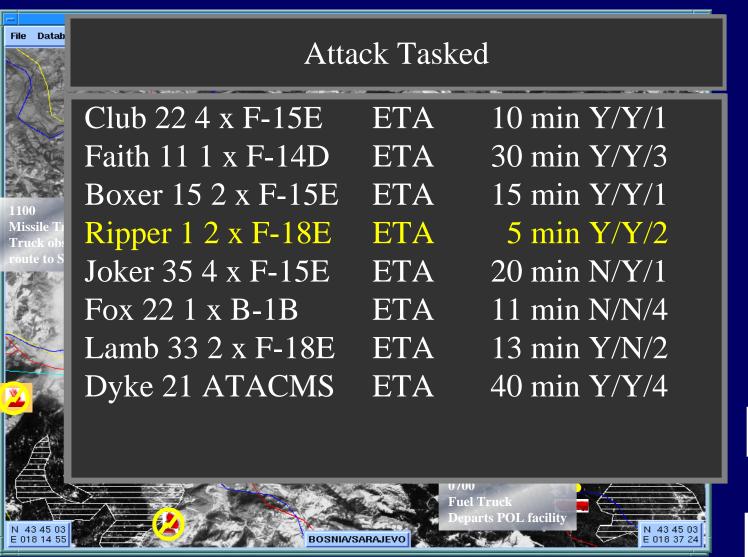
Real-time Tasks

IRBM Detection

Targeting







Imagery

Cultural Feature

Real-time Sensor

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Real-time Tasks

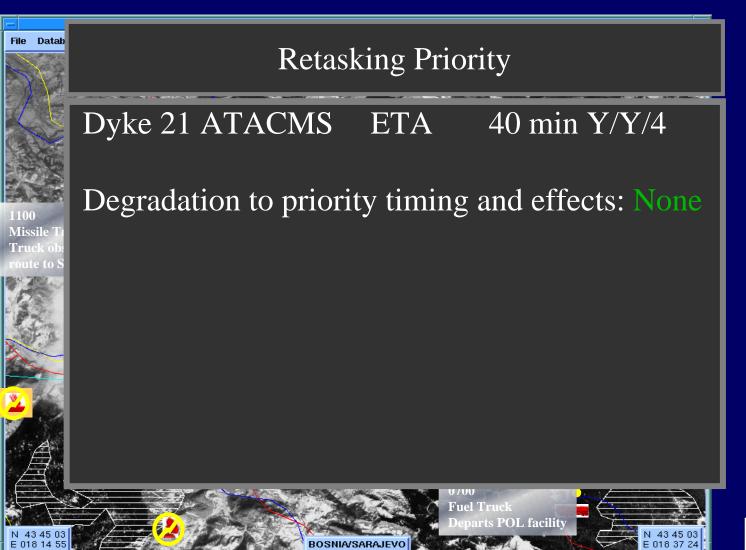
IRBM Detection

Targeting

Strike Tasking







Imagery

Cultural Feature

Real-time Sensor

MTI Tracks

SIGINT

Air Tracks

Real-time Tasks

IRBM Detection

Targeting

Strike Tasking



File Datab

Dynamic Battle Management



Retasking Priority

Dyke 21 ATACMS ETA 40 min Y/Y/4

Degradation to priority timing and effects: None

- JBI Enablers
 - Automated I&W trigger via template profiles (IRBM detection)
 - Templates embody rule sets to automate operations (execution template/targeting)
 - Automated generation of alternatives and consequences based on effects, priority and timing (strike tasking)

Imagery

Cultural Feature Overlay

Real-time Sensor Overlay

MTI Overlay

SIGINT Overlay

IRBM Detection

Targeting

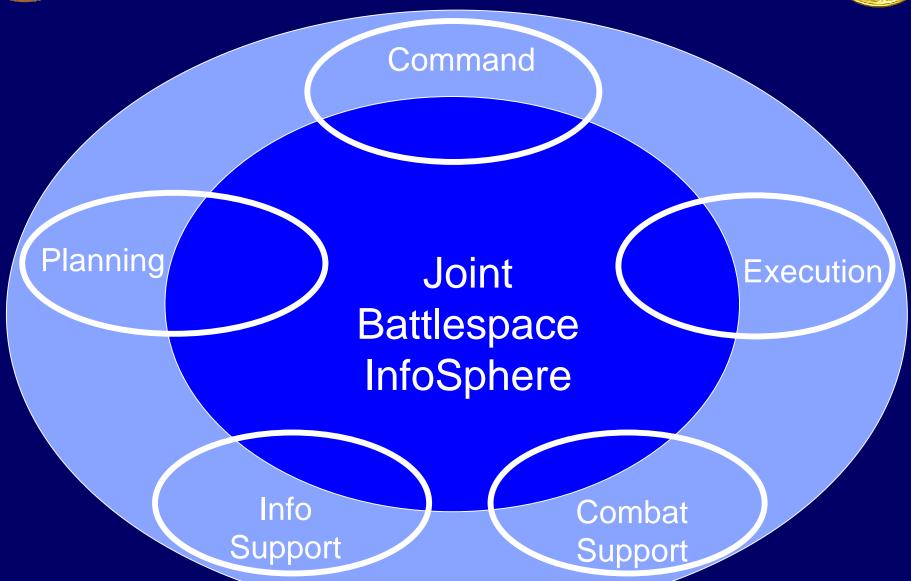
Strike Tasking

8 45 03 8 14 55 BOSNIA/SARAJEVO N 43 45 03 E 018 37 24



Interacting with the JBI







Interacting with the JBI

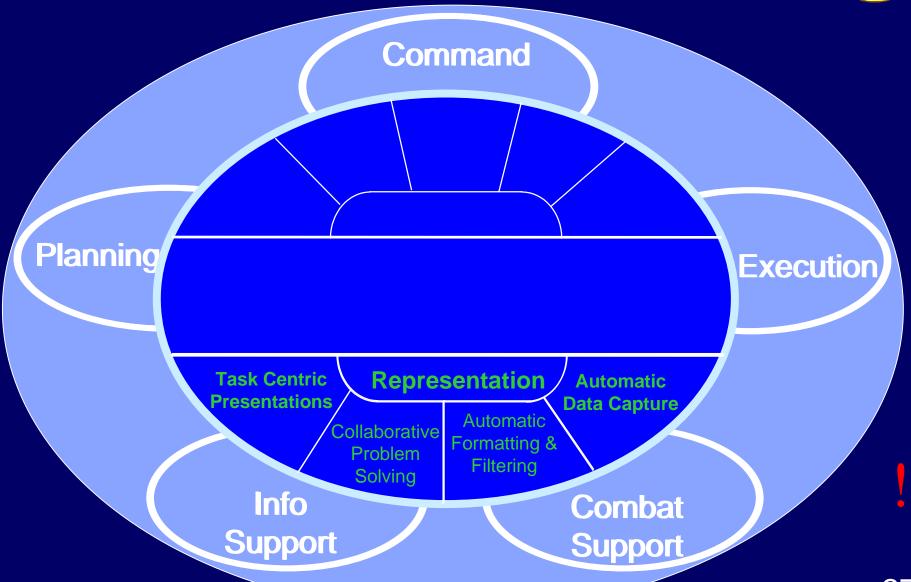






Interacting with the JBI



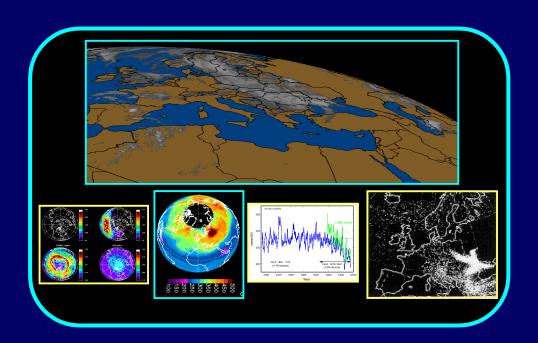




Task Centric Decision Making Command Example



Commander *subscribes* to current status information to monitor area of responsibility.

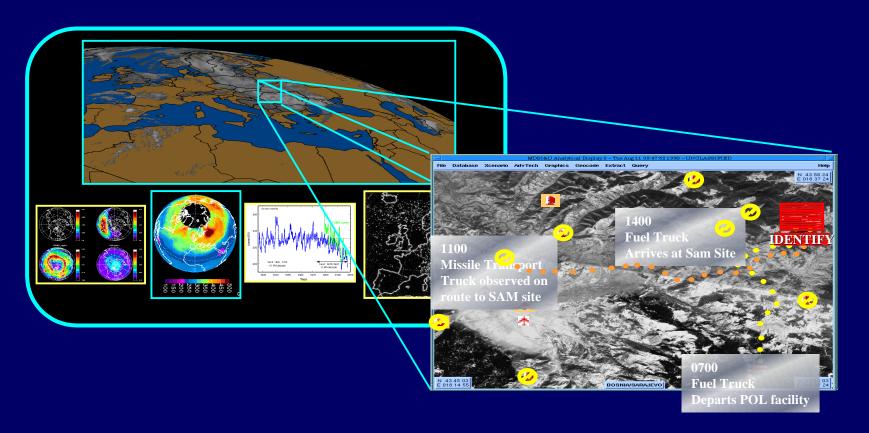




Task Centric Decision Making Command Example



JBI *transforms* alert to support Commander's task and preference.





Collaborative Problem Solving Planning Example



Staff *queries* JBI for available assets.
Asset commanders directed to *subscribe*.
Weather specialist *publishes* weather status.





Collaborative Problem Solving Planning Example



Staff *subscribes* to collaborator assessments and *publishes* ATO execution.









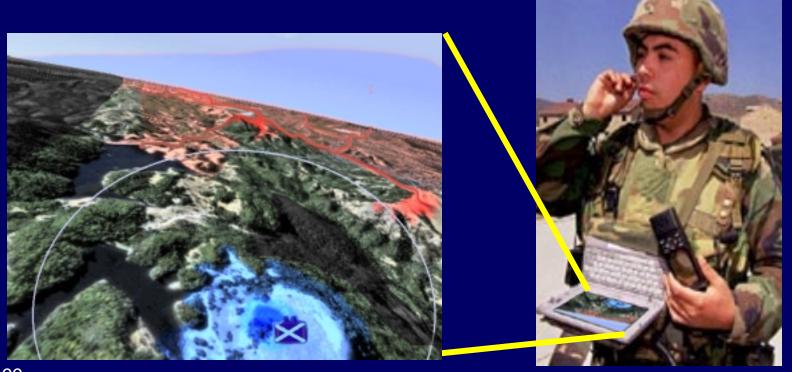
Commander *controls* dissemination by granting SOF access rights.







Data are *transformed* to meet device, task, and user requirements.







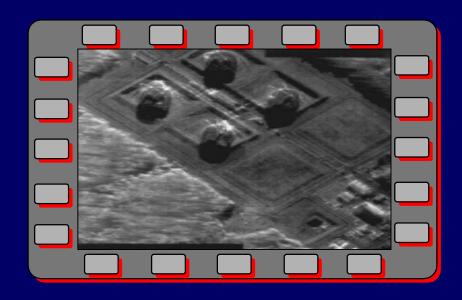
SOF publishes location of TEL to JBI.







Information is transformed for the cockpit.





Automatic Data Capture Combat Support Example





Crew chief identifies failed LRU. This is automatically captured and *published* to JBI.



Logistics *queries* JBI to locate LRU. Loadmaster captures LRU arrival using bar code. Crew chief installs LRU.



F-18E scheduler *subscribes* to aircraft status and assigns sortie. F-18E launches.



Interact Goal

RUSEVAC



Get the right information

to the right people

at the right time



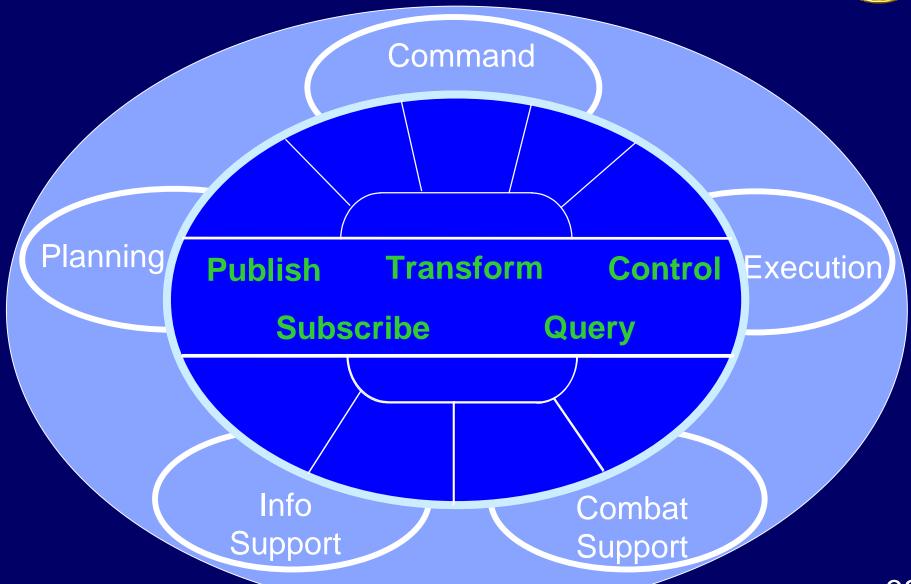
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JBI Manipulate

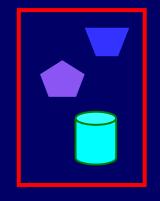


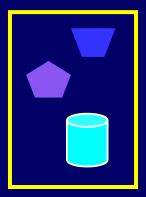


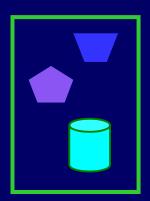


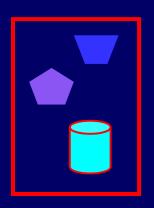
JBI Technical Architecture







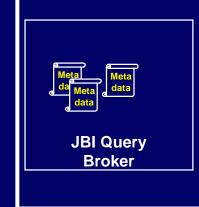


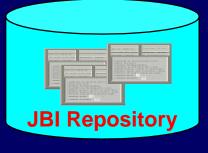




JBI Clients

Global Grid, Web, Internet,....





JBI Platform





Access Policy









OBJECT

- Set of attribute/value pairs
- Standardized metadata
- Mission-standard object type definitions



Objects and Metadata



METADATA -

OBJ-ID: TBMCS-59

JBI-CLIENT FLEX-1765A

<COMMAND-GUIDANCE

OBJ-TYPE: ATO-MSG

Time-stamp: 06222001

SECURITY: UNCLAS

GEO: 167/34/27W-45/22/57N

ATTRIBUTES AND VALUES

<MSGID ATO/TACC>
<AIRTASK RECONNAISSANCE>
<TASKUNIT 63-TRS/KXXQ/DET-1-FOL>
<MSNDAT AF0025/-/PHICO-10/1RF4C/REC>
<RECDATA 8AA001/PRY:2/301500Z/-/SLAR>
<TRCPLOT 420035N0153545E/RAD:50NM>
<INGRESS-ROUTE >

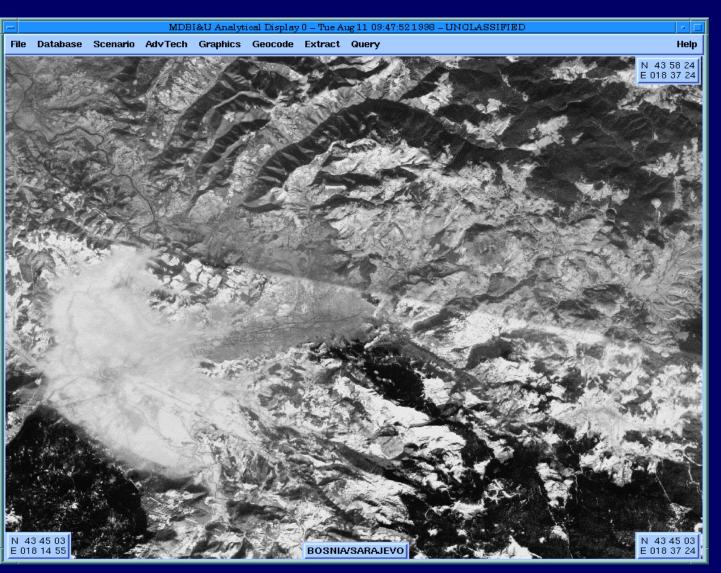
<CAMPAIGN-ID DECISIVE-HALT-2001>

OBJECT



Input Overhead Imagery





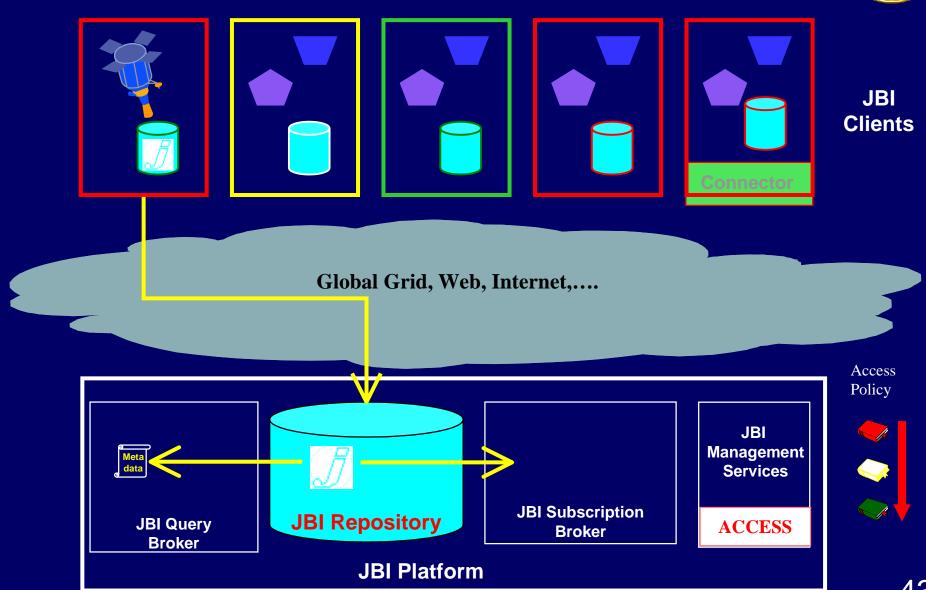
Imagery

21 Sep 99 42



Publish Overhead Imagery







User Starts Fusion Engine







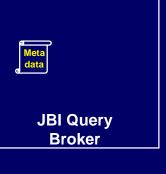






JBI Clients

Global Grid, Web, Internet,....







JBI Subscription Broker JBI Management Services

ACCESS

Access Policy









Input Additional Sources





Imagery

Cultural Features

Real-time Sensor Data

MTI

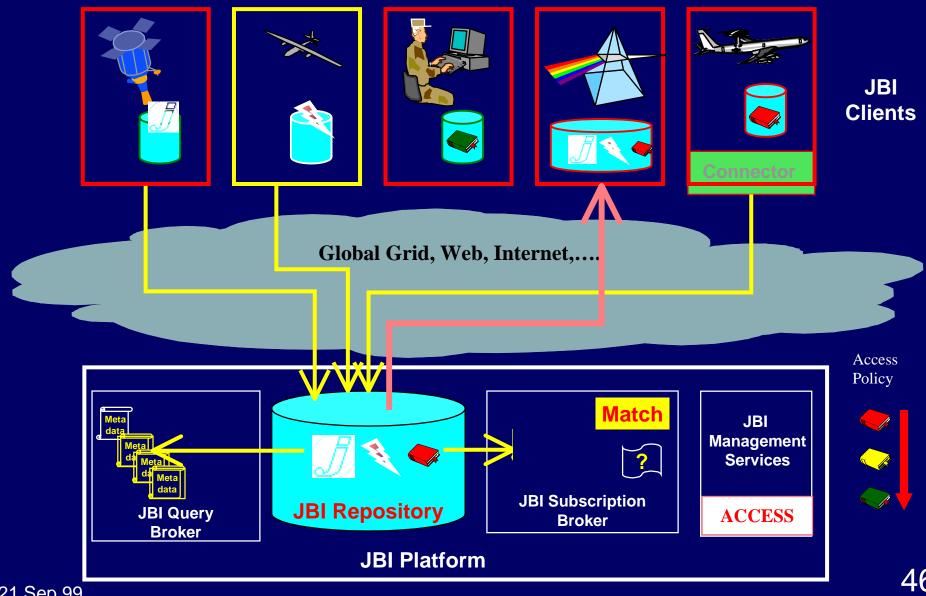
SIGINT

21 Sep 99 45



Publish Additional Sources







Fusion Engine Finds a Target





Imagery

Cultural Features

Real-time Sensor Data

MTI

SIGINT

Enhanced All Source Fusion



User Approves Target Nomination





Imagery

Cultural Features

Real-time Sensor Data

MTI

SIGINT

Enhanced All Source Fusion



Publish Nominated Target







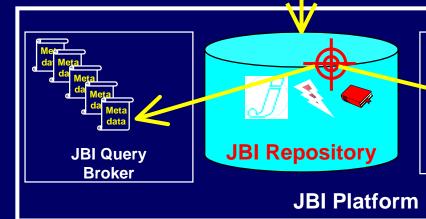






JBI Clients

Global Grid, Web, Internet,....





JBI Subscription Broker Management Services ACCESS

JBI

Access Policy



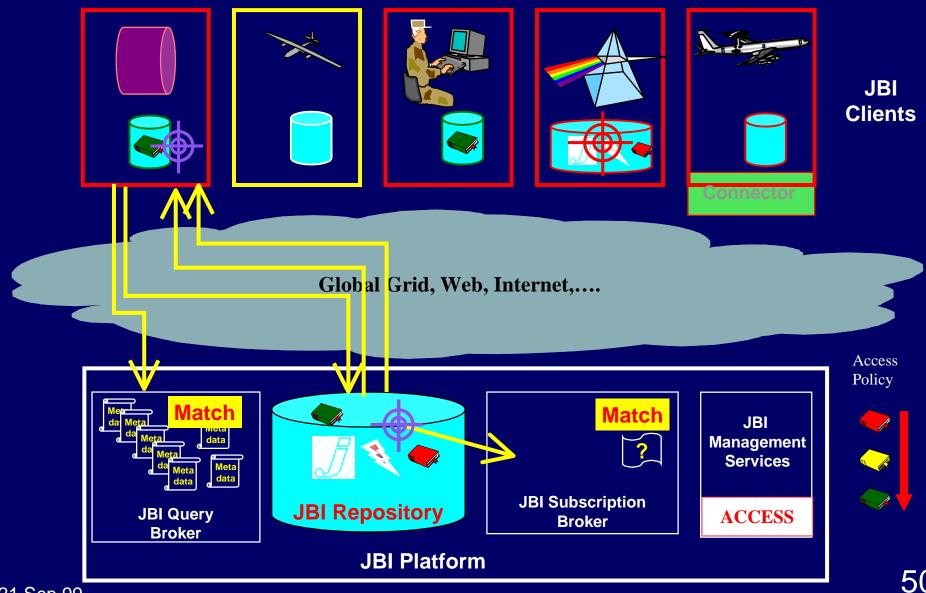






Fuselet Assigns Target Priority







Unauthorized User Queries Target List









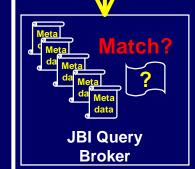




JBI Clients



Global Grid, Web, Internet,....















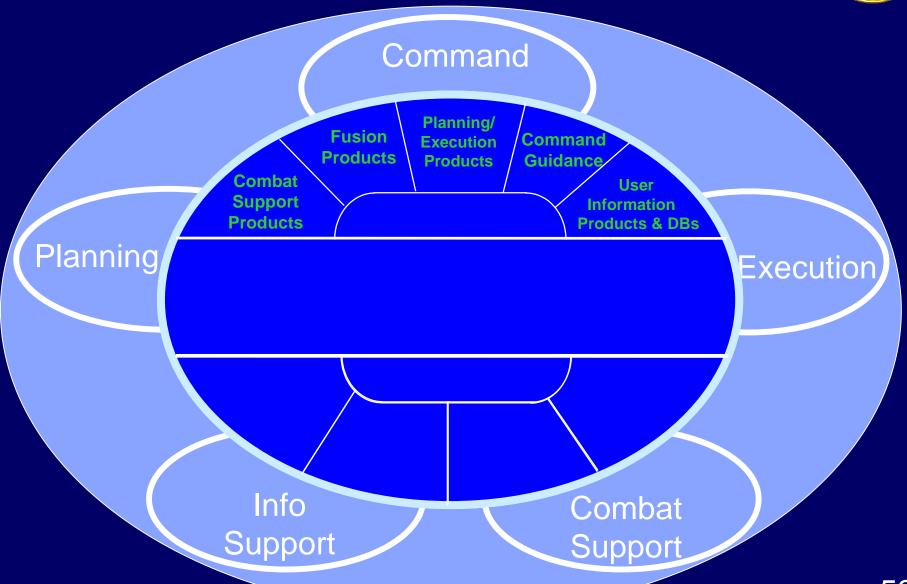


JBI Platform



JBI Input







JBI Inputs



Existing Applications

Legacy Data Bases

- Logistics
- Intel
- Personnel
- Weather
- Operations



твмсѕ

- Wrappers
- Mediators
- Agents

External Sensors

- Direct Sensor Feeds (Processing & **Exploitation**)
- Finished Products (Inputs to Decision Making)

Web-based Sources

Unclassified - Internet

Classified - Intelink

Tasking for New Collection

Finding Relevant Info (Push & Pull)

Fusion & Monitoring

Information Acquisition



Battle Management Input Functions



Fusion Products

Planning/ Execution Products Combat Support Products Command Guidance

User Information Products& DBs

Translation & Wrapping

Semantic Integration

Information Assurance

Information Acquisition

All-Source Fusion **Event Monitoring**

Collection Management

Fusion & Monitoring





JBI Object Repository





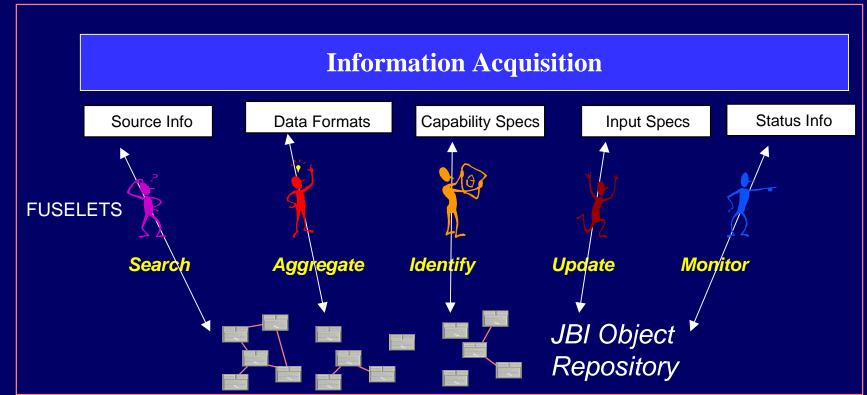


EXISTING LEGACY & EVOLVING SYSTEMS

TBMCS

JPN COP CGS MTI

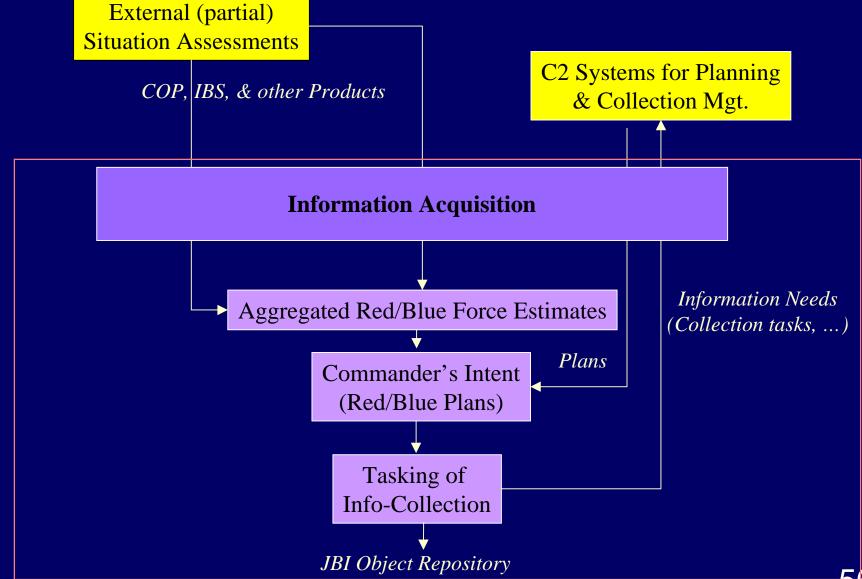
JTN Tracks Other Systems and Assets





JBI Fusion Functionality





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Information Staff

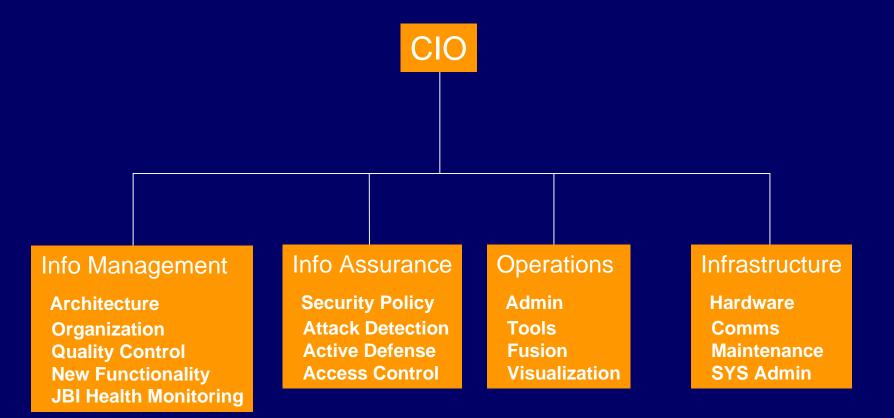


- People who can exploit information for warfighting advantage: need to understand information technology and military missions and business processes
- Organize with skills and authority similar to commercial IT operations staff
- "Own and operate" JBI Platform services
- Understand & adapt JBI information architecture
- Operate JBI as mission evolves: add operational units, connect to coalition partners, integrate with new information sources, enforce access policies



Information Staff Organization



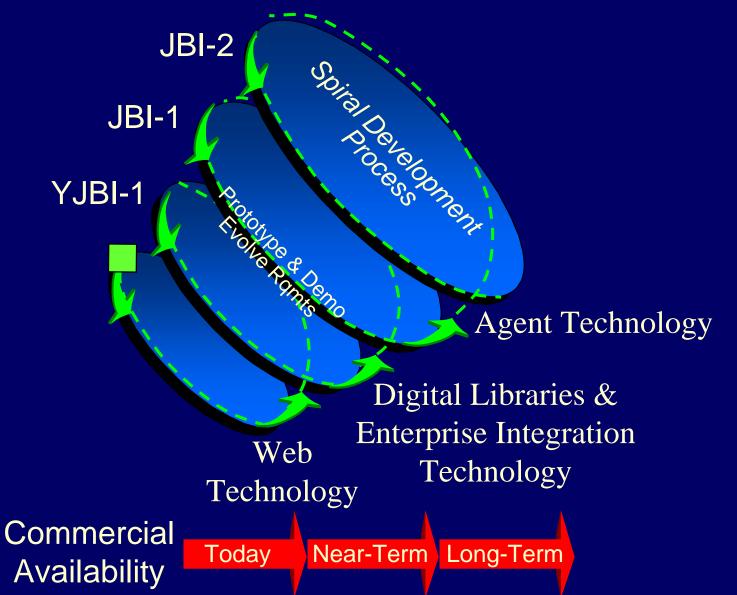


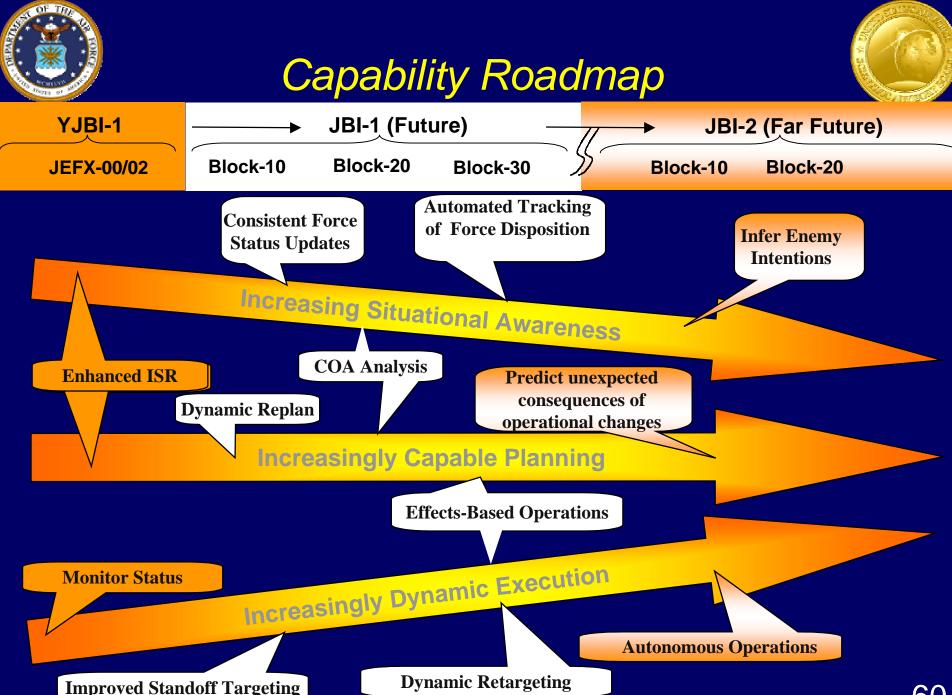
Staffed by functional expertise from Ops, Intel, Logistics, Comm, etc.



Leveraging Commercial Technology







21 Sep 99



Build It and They Will Come



- Build rapid prototypes now (YJBI-1)
 - low cost concept evaluators, possible JEFX00 participation
 - web browser interaction, XML with common representation, COTS middleware
- Begin spiral development (leading to JBI-1)
 - YJBI-1 prototypes used to initiate spiral
 - cross-disciplinary team with tri-service participation
 - supported by JBI architecture analysis
 - supported by concurrent standardization efforts to define tri-service common representations
 - supported by long-term research efforts to evolve components



Specific Recommendations



- AF should make organizational preparations for JBI-1
 - Team AC2ISRC and ESC to develop an integrated C2 capability with the JBI
 - Air staff should create information staff function
- Evolve operational concepts to use JBI
 - Collaborative joint information integration
 - Automatic data capture
- Common representation for force unit templates



Specific Recommendations

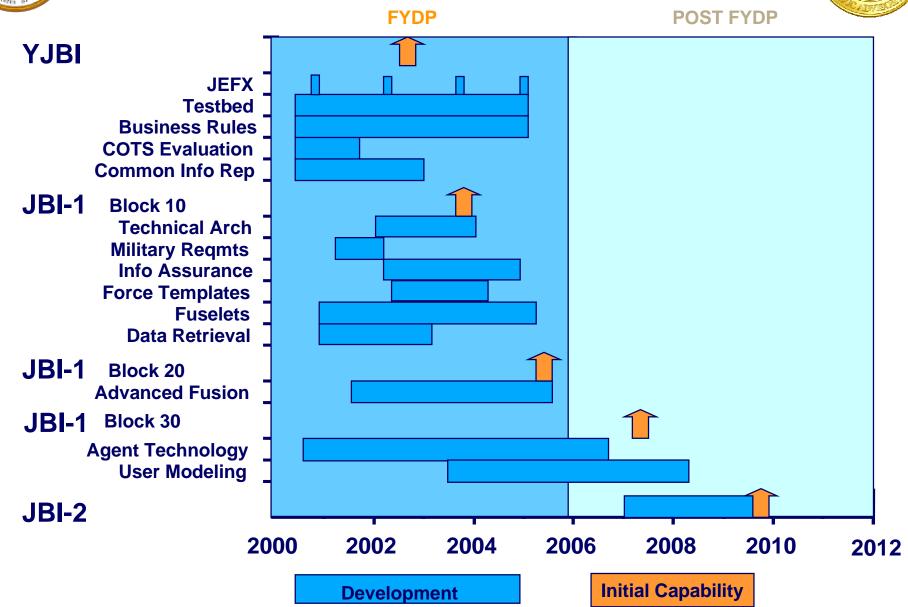


- Immediate low-cost prototypes: AFRL/AC2ISRC
- JBI Platform technical architecture: ESC
- Evaluation of relevant COTS: ESC
- Military requirements for C2 Info Integration: AC2ISRC
- Common Representation/Templates: DISA/ESC
- Long term research:
 - Advanced JBI Platform: DARPA with AFRL
 - Advanced fusion concepts: AFRL with DARPA
 - Information assurance: DARPA with AFRL
 - Agent-based technology: DARPA with AFRL
 - Advanced data survivable systems: DARPA/AFRL
 - Active networks: AFRL
 - Dynamic User Modeling: DARPA/AFRL



JBI Roadmap







Actionable Recommendations



- Commit to acquire the JBI as a major weapons system
- Create an Information Staff function
- Develop new concepts of operations at AC2ISRC
- Define common information representations led by ASD-C3I
- Reinforce DARPA R&D investment for JBI technologies
- Focus AFRL, other Service research labs, and battlelabs on evaluating and applying commercial technologies for JBI
- Create the JBI testbed now for JEFX 00 participation
- Link JBI testbed to other service efforts in digitized battlefield and network-centric warfare
- Evangelize JBI to the CINCs



Recommendations Relating JBI to Operations Other Than Conventional War Study Recommendations



- Implement a force management capability for the EAF and for OOTCW
- Lead the development and deployment of an integrated ISR - C2 Information Management System
- Implement AEF communications for rapidly emerging crises
- Create a Distributed Mission Readiness System from the Distributed MissionTraining Concept
- The Air Force should integrate planning and execution systems for employment and sustainment
- All JBI recommendations support these OOTCW study recommendations



Implement a force management capability for the EAF and for OOTCW

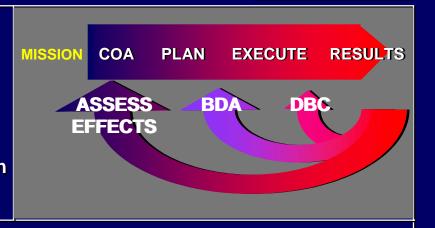




Link to BI Study

Military Capability:

A force management system that supports the EAF in the application of aerospace power to OOTCW and enables dynamic effects-based planning, execution, and effects assessment to include strike, airlift, and training. Feedback consists of Dynamic Battle Control (DBC), Action or BDA, and effects assessment.



Capability Initiative:

Continue selective deployment of Theater Battle Management Core System (TBMCS), but:

- Immediately begin preparation of an operational architecture to assure TBMCS meets the needs of the EAF in OOTCW. Include logistics, training and lift aspects. (AC2ISRC)
- Assess the proper future course of action for TBMCS based on this architecture. (AF/XO, SAF/AQ)
- Establish a new function equivalent to AF/XOR for architectures and CONOPS for integrated force management systems. (AF/XO)
- Develop C2ISR education within the Air Force and establish appropriate specialty codes.
 (AF/DP)



Lead the development and deployment of an integrated ISR - C2 Information Management System



Link to BI Study

Military Capability:

Meet stringent timelines for tailorable and continuously updated information on demand for warfighters worldwide. Dynamic ISR response to rapidly and significantly changing situations.

Technology / Implementation:

Develop operational architecture, functional requirements, and implementation roadmap. (AC2ISRC)

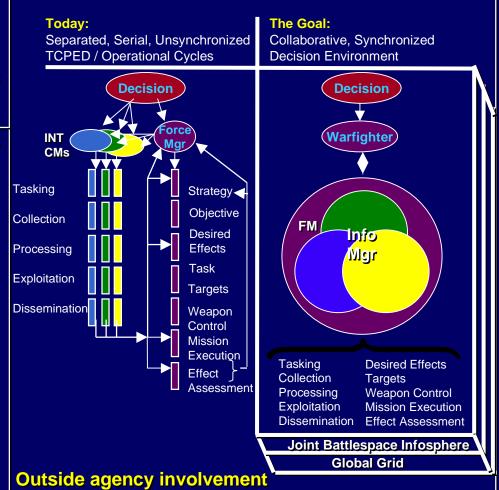
Pursue AF-owned elements of the roadmap. (SAF/AQ)

Lead joint DoD-Intel Community initiative for development and deployment. (AF)

• JBI & Global Grid provide foundation

Use demo to drive development of relevant technologies: (SAF/AQ)

- Representation of Information
- Information Fusion
- Dynamic Allocation of Sensing Assets
- Interaction with the User
- Performance Assessment





Implement AEF communications for rapidly emerging crises



FM

Link to BI Study

Military Capability:

EAF communications enabling:

- Immediate combat power for OOTCW crisis response anywhere
- Global Grid access
- Communications to support JBI
- Direct links to operational platforms



Technology Initiatives/Enablers:

Multi-level secure communications architecture and requirements for OOTCW are the same as for MTW with the added features of rapid reconfigurability, scalability, and deployability. AEF HW/SW/BW environment should be the same as home station so that we "fight like we train." (AF/SC)

- Develop and implement coalition interoperability for Joint/ Combined/ Civil EAF operations
- Implement a user requirements driven acquisition process with an emphasis on the controller/shooter



Create a Distributed Mission Readiness System from the Distributed Mission Training Concept



ETE

Link to BI Study

Military Capability:

A robust and flexible AF-wide Distributed Mission Readiness System (DMRS) which integrates all force elements to help train and rehearse AEF personnel for full spectrum global engagement (MTW and OOTCW).



Initiatives:

Establish overall AF leadership for DMRS. (AF/XO)

Implement Capstone Requirements Document for DMT and grow it into AF DMRS

- AF-wide plans, architecture and roadmap (AF/XP, AF/XO)
- Formal acquisition strategy and force management plan (SAF/AQ)
- DMRS SPO to manage transition and integration (SAF/AQ)

Maintain priority of current DMT efforts to bridge to DMRS (SAF/AQ, AF/XO)

Address major DMRS technical issues (SAF/AQ)

- Multi-level security/need-to-know, latency issues, behavioral models
- Leverage related efforts in other services, ACOM, DARPA and outside agencies



The Air Force should integrate planning and execution systems for employment and sustainment



D&S

Link to BI Study

Military Capability:

An optimized, effects based operational plan which incorporates deployment and sustainment feasibility and reduces deployment footprint



Technology Initiatives

- Develop automated selection of forces to achieve desired effect (AF/XO)
- Optimize deployment flow to achieve incremental, effects-based capability (OPR: AF/IL)

Capability Initiatives

- Develop an integrated operational architecture for employment planning (OPR: AF/XO)
- Develop automated force beddown tool based upon operational and employment characteristics of selected forces (OPR: AF/XO)
- Provide worldwide visibility of available sources of support (OPR: AF/IL)
- Automate deployment tailoring based on allocation of support resources (OPR: AF/IL)